

20 December 1956

MEMORANDUM FOR THE RECORD

SUBJECT: Discussions with Air Force on Deficiencies in  
Sections 37 on NIS 24 (Greece)

Present: Lt. Col. H. K. Avery and Mr. Chas. P. Berney, Air Force;

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1. The basis for discussions this date was a statement of continuing deficiencies in Sections 37 set forth in memorandum from the Chief, Editorial Division, OBI, which I handed to Col. Avery at the NIS Committee meeting on 18 December. During the interim and before any discussions could be held with Col. Avery, he had used the memorandum as a basis for undertaking a full examination of the deficiencies with Air Force producing components. While it is evident that there were certain misunderstandings and loose ends in terms of coordination between the Air Force coordinating office, the producing office, and OBI, certain changes of procedures in Air Force organization should, in a large part, overcome these deficiencies. The outcome of this discussion in terms of future constructive improvement can be summarized as follows:

(a) The establishment of direct contact between the Air Force coordinator in each of the AFOIN producing divisions and OBI, and the Air Force coordinator's office. It was agreed that the NIS coordinator in each producing component would attend, with his analyst and at times with the NIS coordinator in Air Force, Section review meetings with the OBI Editorial Staff. When the Air Force coordinator is not present, the producing coordinator will touch base with him after each of these conferences.

(b) The preparation of a working outline guide which will reflect more recent interpretations and policies than those contained in the outline guides of the Standard Instructions. These should serve as a common base of understanding for all detailed aspects of Air Force requirements for Sections 37 and the 83's. Copies of these working outlines will be made available to OBI.

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(c) The development of a more effective collection follow-up on deficiencies appearing in contributions prepared by the Air Force. I was amazed to learn from Col. Avery that present Air Force policies preclude individual analysts from requesting specific intelligence collection in the field as well as prevent the coordinator from submitting Air Force drafts to the field for comments before they are published. I urged Col. Avery to lay this matter clearly before Col. Breitweiser and see if exception to the general Air Force policy cannot be made in the case of the NIS so as to provide adequate collection guidance to the Air Attaches.

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